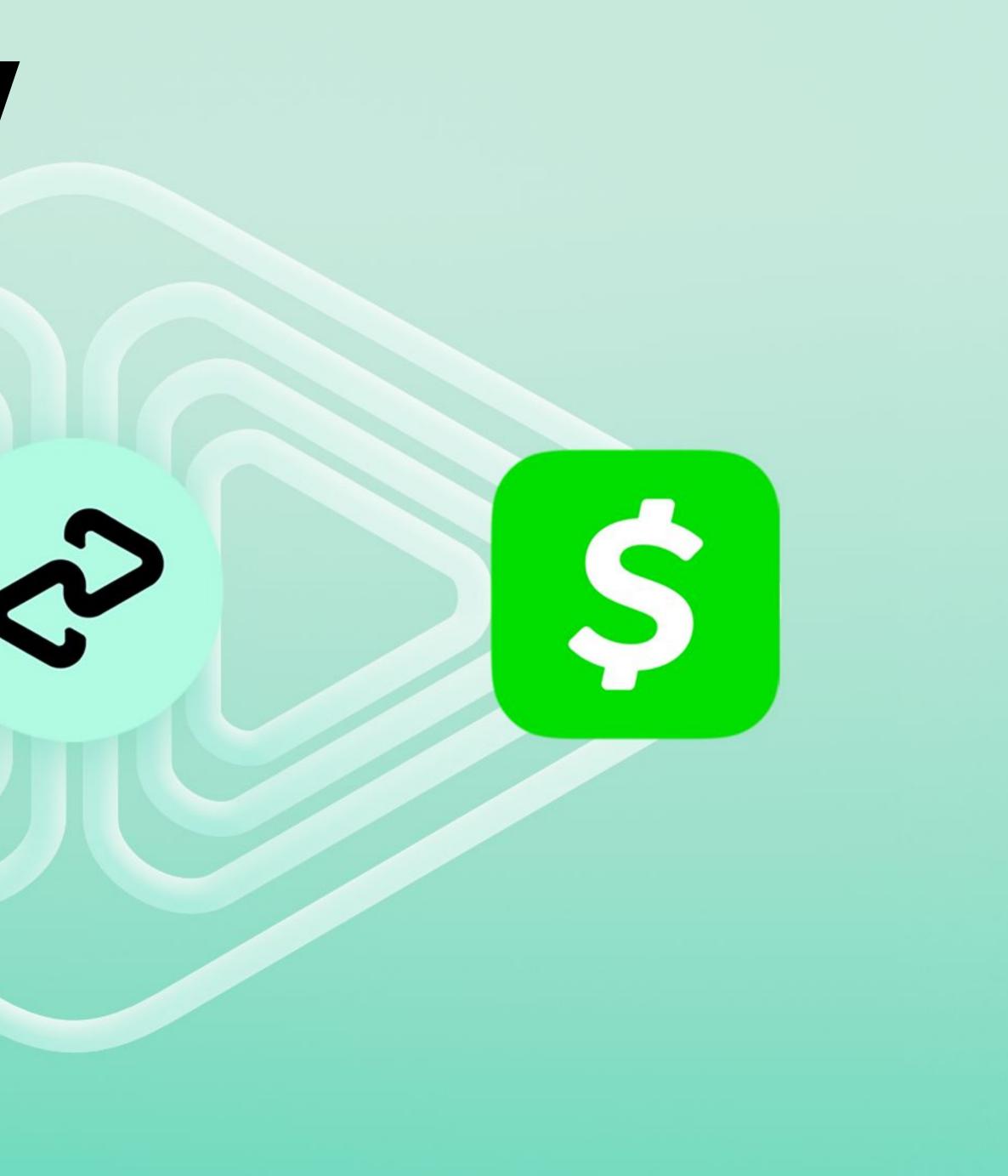
## Square & Afterpay

Square Adds Afterpay to Seller and Cash App, Connecting its Ecosystems





### Legal Disclaimers

#### Additional Information and Where to Find It

In connection with the proposed transaction, Square, Inc. ("Square") intends to file with the Securities and Exchange Commission ("SEC") a registration statement on Form S4 to register the shares of Square Class A common stock to be issued in connection with the transaction (including a prospectus therefor), which will include a proxy statement that will be sent to the shareholders of Square seeking their approval of such issuance. Square may also file other relevant documents with the SEC regarding the proposed transaction. Related information will also be included in the scheme booklet that Afterpay Limited ("Afterpay") will prepare and, following approval from the Australian court, dispatch to its shareholders in connection with the scheme meeting at which Afterpay shareholders will consider whether or not to approve the transaction. INVESTORS AND SECURITY HOLDERS ARE URGED TO READ THE REGISTRATION STATEMENT ON FORM S-4, THE PROXY STATEMENT, THE PROSPECTUS AND ANY OTHER RELEVANT DOCUMENTS THAT MAY BE FILED WITH THE SEC OR OTHERWISE BECOME AVAILABLE, AS WELL AS ANY AMENDMENTS OR SUPPLEMENTS TO THESE DOCUMENTS CAREFULLY AND IN THEIR ENTIRETY IF AND WHEN THEY BECOME AVAILABLE BECAUSE THEY CONTAIN OR WILL CONTAIN IMPORTANT INFORMATION ABOUT SQUARE, AFTERPAY, AND THE PROPOSED TRANSACTION. Investors and security holders will be able to obtain (if and when available) free copies of the registration statement on Form S-4, the proxy statement, the prospectus, the scheme booklet, and other documents containing important information about Square and the proposed transaction, once such documents are filed with the SEC through the website maintained by the SEC at http://www.sec.gov. Investors and security holders will be able to obtain those documents released by Afterpay to the Australian Securities Exchange ("ASX") announcements platform free of charge at ASX's website, www.asx.com.au. Copies of the documents filed with the SEC by Square will be available free of charge on Square's Investor Relations website at https://investors.squareup.com.

#### **Participants in the Solicitation**

Square, Afterpay, their respective directors and certain of their executive officers and other employees may be deemed to be participants in the solicitation of proxies from Square's security holders in connection with the proposed transaction. Information about Square's directors and executive officers is set forth in Square's proxy statement on Schedule 14A for its 2021 Annual Meeting of Stockholders, which was filed with the SEC on April 29, 2021, and its Current Report on Form 8-K filed with the SEC on May 7, 2021 and subsequent statements of beneficial ownership on file with the SEC. Information about Afterpay's directors and executive officers is set forth in Afterpay's latest annual report dated August 27, 2020, as updated from time to time via announcements made by Afterpay on the Australian Securities Exchange. Additional information regarding the persons who may, under the rules of the SEC, be deemed participants in the solicitation of Square security holders in connection with the proposed transaction, including a description of their direct or indirect interests, by security holdings or otherwise, will be set forth in the proxy statement when it is filed with the SEC.

#### No Offer or Solicitation

This communication is not intended to and shall not constitute an offer to buy or sell or the solicitation of an offer to buy or sell any securities, or a solicitation of any vote or approval, nor shall there be any offer, solicitation or sale of securities in any jurisdiction in which such offer, solicitation or sale would be unlawful prior to registration or qualification under the securities laws of any such jurisdiction. No offer of securities shall be made in the United States absent registration under the U.S. Securities Act of 1933, as amended ("Securities Act"), or pursuant to an exemption from, or in a transaction not subject to, such registration requirements.

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The information in this communication does not purport to contain all the information which a prospective investor or shareholder in Square or Afterpay may require in evaluating the proposed transaction or a possible investment in Square or Afterpay or that would be required in a prospectus or product disclosure statement prepared in accordance with the requirements of Australian law.

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#### **Forward Looking Statements**

This communication contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements can be identified by terms such as "may," "will," "appears," "should," "expects," "plans," "anticipates," "could," "intends," "target," "projects," "contemplates," "believes," "estimates," "predicts," "potential," or "continue," or the negative of these words or other similar terms or expressions that concern our expectations, strategy, plans, or intentions. Examples of forward-looking statements in this communication include, among others, statements regarding the future performance of Square and Afterpay, the perceived synergies and other benefits of the pending transaction between Square and Afterpay; the ability of the transaction to accelerate growth and to strengthen the integration between Square's Seller and Cash App ecosystems; buy-now-pay-later being a rapidly growing opportunity; and expectations around the financial impact of the transaction on Square's financials.

The outcome of the events described in these forward-looking statements is subject to known and unknown risks, uncertainties, and other factors described from time to time in Square's filings with the SEC and Afterpay's filings with the ASX, including Square's Annual Report on Form 10-K for the year ended December 31, 2020 and most recent Quarterly Report on Form 10-Q and Afterpay's Annual Report for the financial year ended June 30, 2020 (Appendix 4E), Half-Year Report for the half year ended December 31, 2020 (Appendix 4D), Q3 FY21 Business Update for the guarter ended March 31, 2021, and FY21 Trading Update for the financial year ended June 30, 2021, and future filings and reports by either Square or Afterpay.

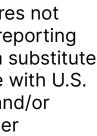
In addition, other factors related to the pending transaction between Square and Afterpay that contribute to the uncertain nature of the forward-looking statements include, but are not limited to: the expected timing to complete the pending transaction; filings and approvals relating to the pending transaction; the ability to complete the pending transaction considering the various closing conditions including shareholder approvals; and the possibility that a governmental entity may prohibit, delay or refuse to grant approval for the consummation of the pending transaction. We cannot assure you that the results, events, and circumstances reflected in the forward-looking statements will be achieved or occur, and actual results, events, or circumstances could differ materially from those described in the forward-looking statements. Investors are cautioned not to place undue reliance on these statements.

All forward-looking statements are based on information and estimates available to Square or Afterpay at the time of this communication and are not guarantees of future performance. Except as required by law, neither Square nor Afterpay assume any obligation to update any of the statements in this communication, and any statement in this communication is subject to change without notice.

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#### **Investor Presentation**

The material in this presentation is general background information about Afterpay Limited (APT) and is current at the date of the presentation, 2 August 2021. The information in the presentation is given for informational purposes only, is in summary form and does not purport to be complete. It is intended to be read by a professional analyst audience in conjunction with APT's other announcements to the ASX, including the FY21 Trading Update and the announcement in relation to Square, Inc.'s proposal to acquire APT. It is not intended to be relied upon as advice to current shareholders, investors or potential investors and does not take into account the investment objectives, financial situation or needs of any particular shareholder or investor. No representation is made as to the accuracy, completeness or reliability of the presentation. APT is not obliged to, and does not represent that it will, update the presentation for future developments.

This Presentation is for information purposes only and is not a prospectus, product disclosure statement or other offering document under Australian law or any other law (and will not be lodged with the Australian Securities and Investments Commission (**ASIC**) or any other foreign regulator).

In connection with Square's proposal to acquire all of the issued shares in Afterpay by way of a recommended court-approved Scheme of Arrangement (**Transaction**), Afterpay will prepare and lodge a scheme booklet setting out information in relation to the Transaction. Following approval from the Australian court the scheme book will be dispatched to Afterpay shareholders in connection with the scheme meeting at which Afterpay shareholders would consider whether or not to approve the Transaction. This Presentation should be read in conjunction with the scheme booklet and APT's other periodic and continuous disclosure announcements lodged with the ASX, which are available at www.asx.com.au. APT encourages APT shareholders to read the scheme booklet carefully and in its entirety as it sets out important information that will assist APT shareholders to make an informed decision about the Transaction.

#### **Financial information**

Afterpay's financial statements are reported in AUD and prepared in accordance with Australian Accounting Standards and other authoritative pronouncements of the Australian Accounting Standards Board (AASB), and the Corporations Act 2001. Afterpay financial information presented above is extracted from management accounts and is unaudited. It is presented in an abbreviated form insofar as it does not include all presentation and disclosures, statements or comparative information as required by AASB. Afterpay financial information has been converted from AUD to USD using an average exchange rate for the year. Totals and change calculations may not equate precisely due to rounding. This Presentation includes certain pro forma financial information. Any such pro forma historical financial information provided in this Presentation is for illustrative purposes only and is not represented as being indicative of APT's views on its, nor anyone else's, future financial position and/or performance. Any pro forma historical financial information has been prepared by APT in accordance with the measurement and recognition principles, but not the disclosure requirements, prescribed by the Australian Accounting Standards (AAS). In addition, the pro forma financial information in this Presentation does not purport to be in compliance with Article 11 of Regulation S-X of the rules and regulations of the U.S. Securities and Exchange Commission.

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#### **Past performance**

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Statements in this Presentation are made only as of the date of this Presentation (unless otherwise stated) and the information in this Presentation remains subject to change without notice.

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# Afterpay: A category and innovation leader in BNPL

### **Buy-now-pay-later (BNPL) is** a rapidly growing opportunity

### **Significant global opportunity** within payments



### **Online Payments**<sup>1</sup>

 $\sim 2\%$ **BNPL** Penetration

### With a number of growth drivers

- their finances

All dollars figures in this presentation are presented in USD, unless otherwise specified. 1. Represents global opportunity, based on IDC's Worldwide New Media Market Model forecast for 2024. Sources: CB Insights (see Appendix), Worldpay Global Payments Report (2021), eMarketer Retail eCommerce Sales (May 2021)

Merchants shifting towards omnichannel, and using BNPL to help increase conversion, basket sizes, and customer acquisition

Consumer preferences shifting away from traditional credit as Millennial and Gen Z consumers with growing spending power prefer more inclusive, flexible, and transparent ways to pay and manage

Emerging global BNPL trend achieving growth in regions around the world, with overall eCommerce spend projected to average >10% YoY growth globally through 2024

### **Expected to drive longer-term adoption**

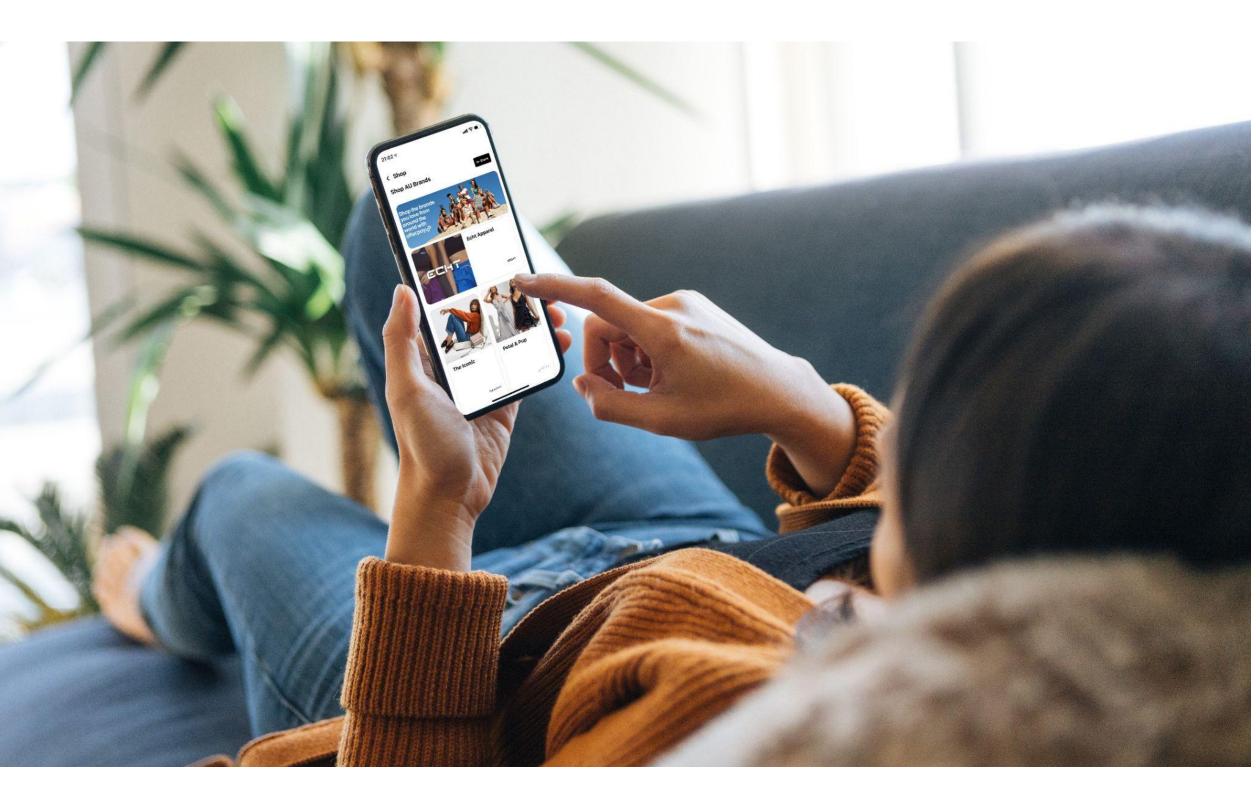
Consumer adoption **7** 

Merchant adoption



## Afterpay is a category and innovation leader in BNPL

With a differentiated product focused on helping consumers spend responsibly



|   | afterpay |
|---|----------|
| No External Credit Checks<br>or Reporting to Credit Bureaus |          |
| Interest Free   |          |
| Sets Transparent Spending Limits                            |          |
| Rewards to Encourage Repayment                              |          |
| Seamless API Integration                                    |          |
| Proven Omnichannel Solution, In-Person<br>in >50K stores    |          |



### Afterpay's growing consumer and merchant bases are designed to reinforce one another

#### **Helps drive** incremental sales

Afterpay App drove ~1M leads per day across its merchant base in FY21

#### Differentiated merchant platform

Omnichannel, API native

#### **Attracts more** consumers

Improved conversion and retention

|  | - |  |  |
|--|---|--|--|
|  |   |  |  |
|  |   |  |  |

**Merchants** 

### Consumers

#### **Enables consumer** demand

As the quantity and variety of merchants increase

### Intuitive product design

Transparent pricing, elegant interface

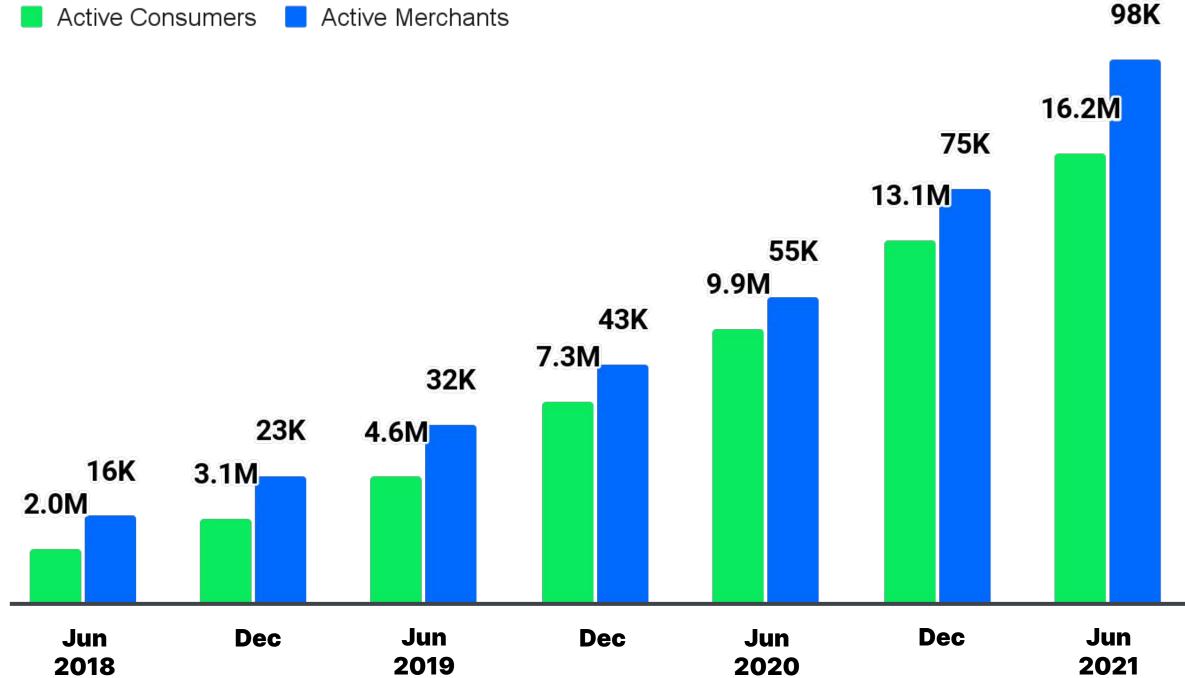
#### **Strong brand** affinity

Trusted by Millennial and Gen Z consumers

A lead is a referral for a Afterpay merchant, such as a search, click, or purchase within the Afterpay App, or when a potential customer is directed to a merchant's site. For definitions of "Active Merchants" and "Active Consumers", please see Appendix.



### **Active Consumers and Merchants**

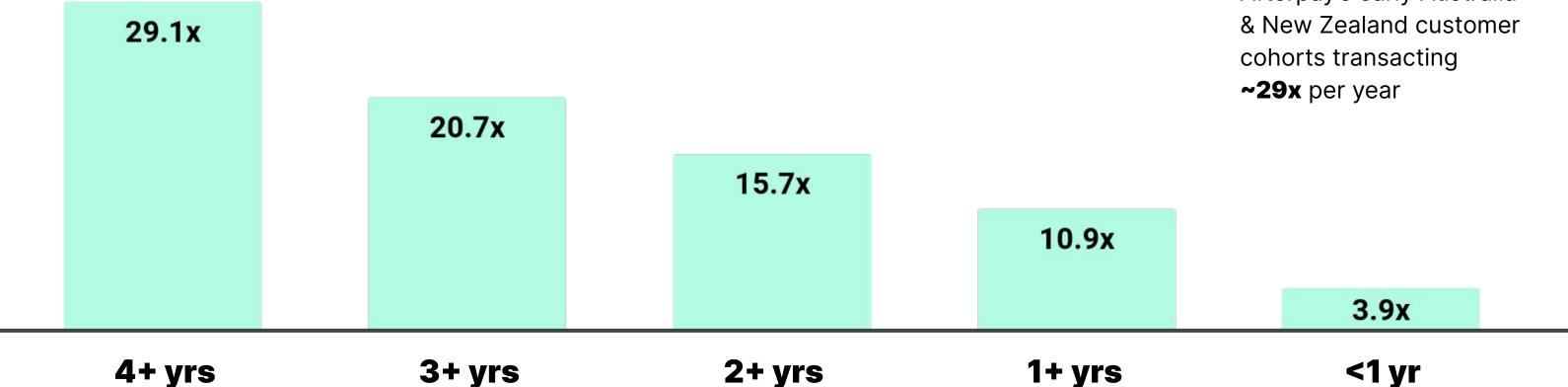


### **Compelling cohort economics have** driven recurring revenue and strong returns on investment for Afterpay

Afterpay cohorts have achieved strong acquisition, retention, and engagement, similar to Square Seller and Cash App cohorts

### **Annual Transactions by Customer Cohort**

(years since onboarded, for AUS & NZ regions as of Feb 2021)



1. Afterpay revenue refers to Afterpay Total Income, as reported in its financial statements.

2. Portion of GMV from existing consumers is based on Afterpay H1 FY21 period (July to December 2020). FY21 means Afterpay's fiscal year ended June 30 2021. Afterpay financial results have been converted from AUD to USD using an average exchange rate for the period. For further information on "Afterpay Total Income", "GMV" and the calculation for "GMV retention", please see Appendix.

### **Merchants**

**Positive annual GMV** retention across historical cohorts

Strong paybacks and attractive returns on sales and marketing investments

### **Growth in** monetization

with revenue<sup>1</sup> per merchant of >\$7K USD (>\$9K AUD) in FY21, up 13% YoY

Consumers

Afterpay's early Australia

**Strong consumer retention**, with existing consumers driving >90% of GMV<sup>2</sup>

**Driving engagement** and utility, AUS & NZ consumers transacted more than 15x per year on average in FY21

### **Growth in** monetization

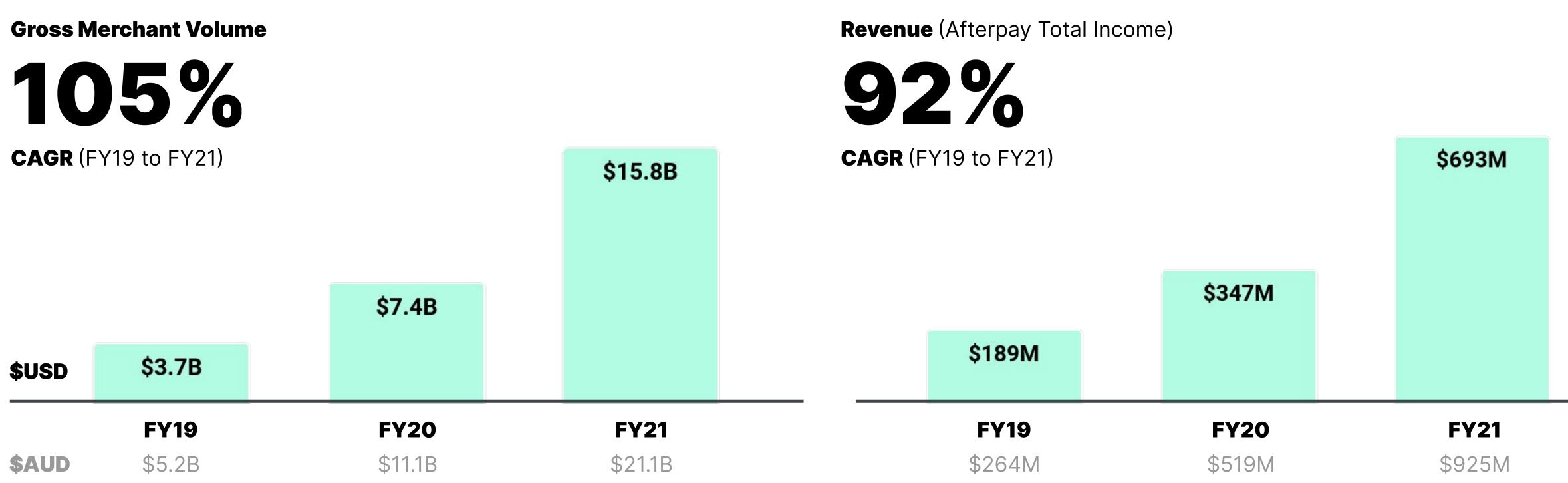
with revenue<sup>1</sup> per consumer of \$43 USD (\$57 AUD) in FY21, up 22% YoY



### Afterpay has delivered remarkable growth

With volumes and revenue up ~4x in 2 years





Afterpay fiscal year ends on June 30. Afterpay financial statements are prepared in accordance with Australian Accounting Standards and other authoritative pronouncements of the Australian Accounting Standards Board (AASB), and the Corporations Act 2001. As of the date of this presentation, Afterpay financial statements for the year ended June 30, 2021 are unaudited. Afterpay financial information above has been converted from AUD to USD using an average exchange rate for each respective fiscal period. Afterpay revenue refers to Afterpay Total Income as reported in its financial statements.

### Afterpay has multiple long-term growth drivers

Afterpay is less than 2% penetrated within \$1T of eCommerce spend in existing geographies



### **Grow in existing geographies**

Australia, New Zealand, U.S., Canada, UK, Spain, Italy, France



### **Continued global expansion**



### **Further expansion into in-person commerce and new verticals**

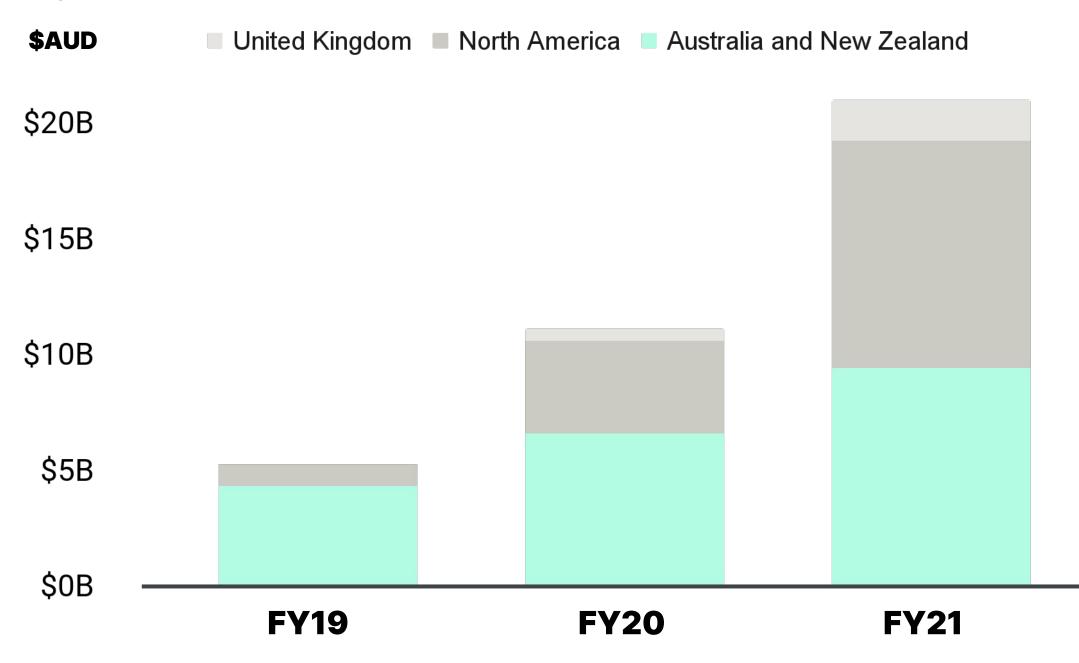


### **New product offerings** and monetization streams

Sources: Worldpay Global Payments Report (2021) For further information on Afterpay's penetration in existing geographies, please see Appendix.

### **GMV** by Region

Diversifying volumes across geographies, with North America making up nearly 50% of volumes and 65% of consumers in FY21





Section 02

## Square & Afterpay: A strategic combination

### A shared vision and culture

Vision

### Shared focus on empowering

merchants

and consumers

Our common purpose

### "Economic empowerment"

— Square

### "Power an economy in which everyone wins"

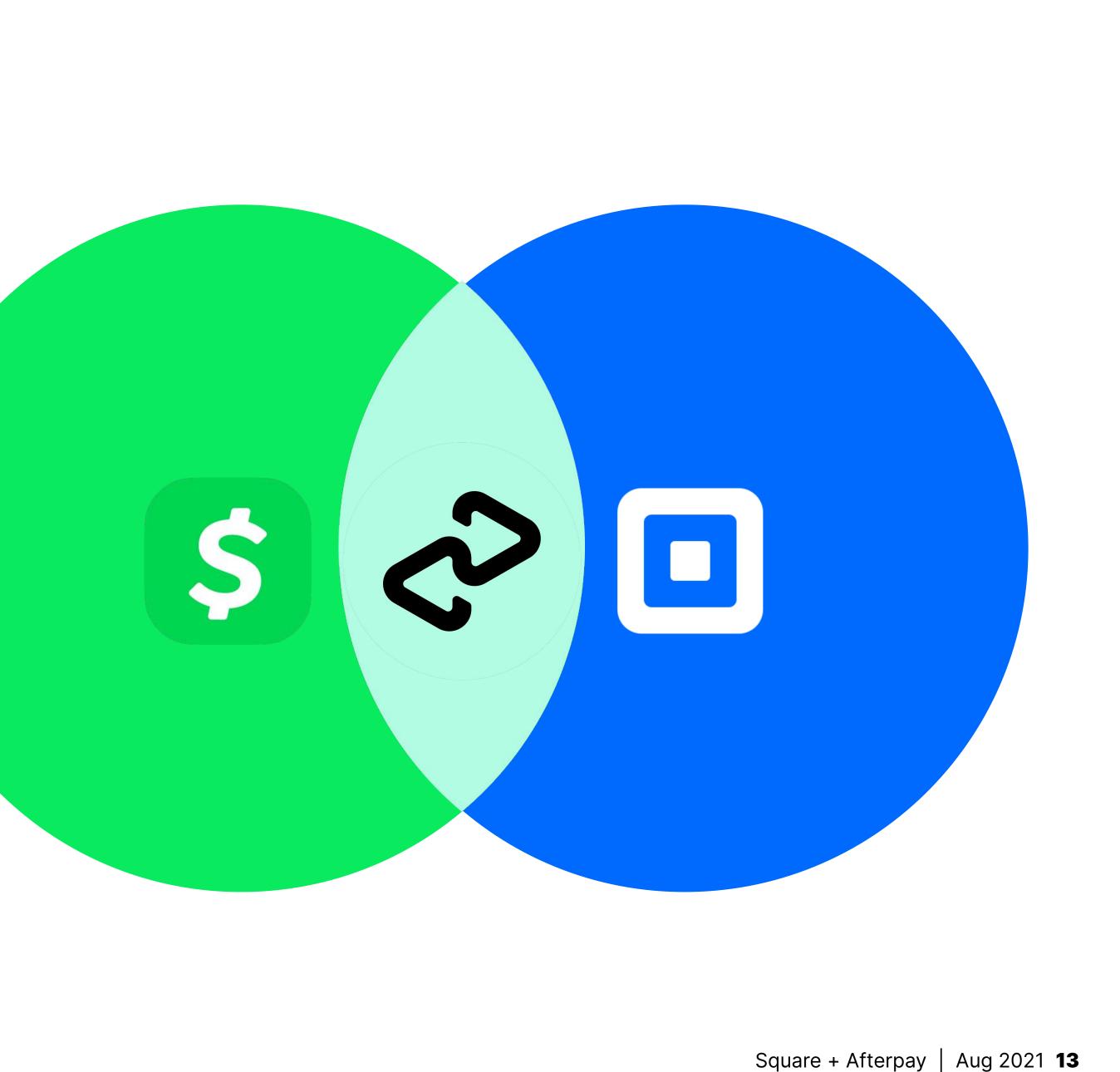
— Afterpay

Culture

Founder-led, entrepreneurial management teams with shared purpose, vision, and strong collaboration between leadership teams to guide integration and synergies

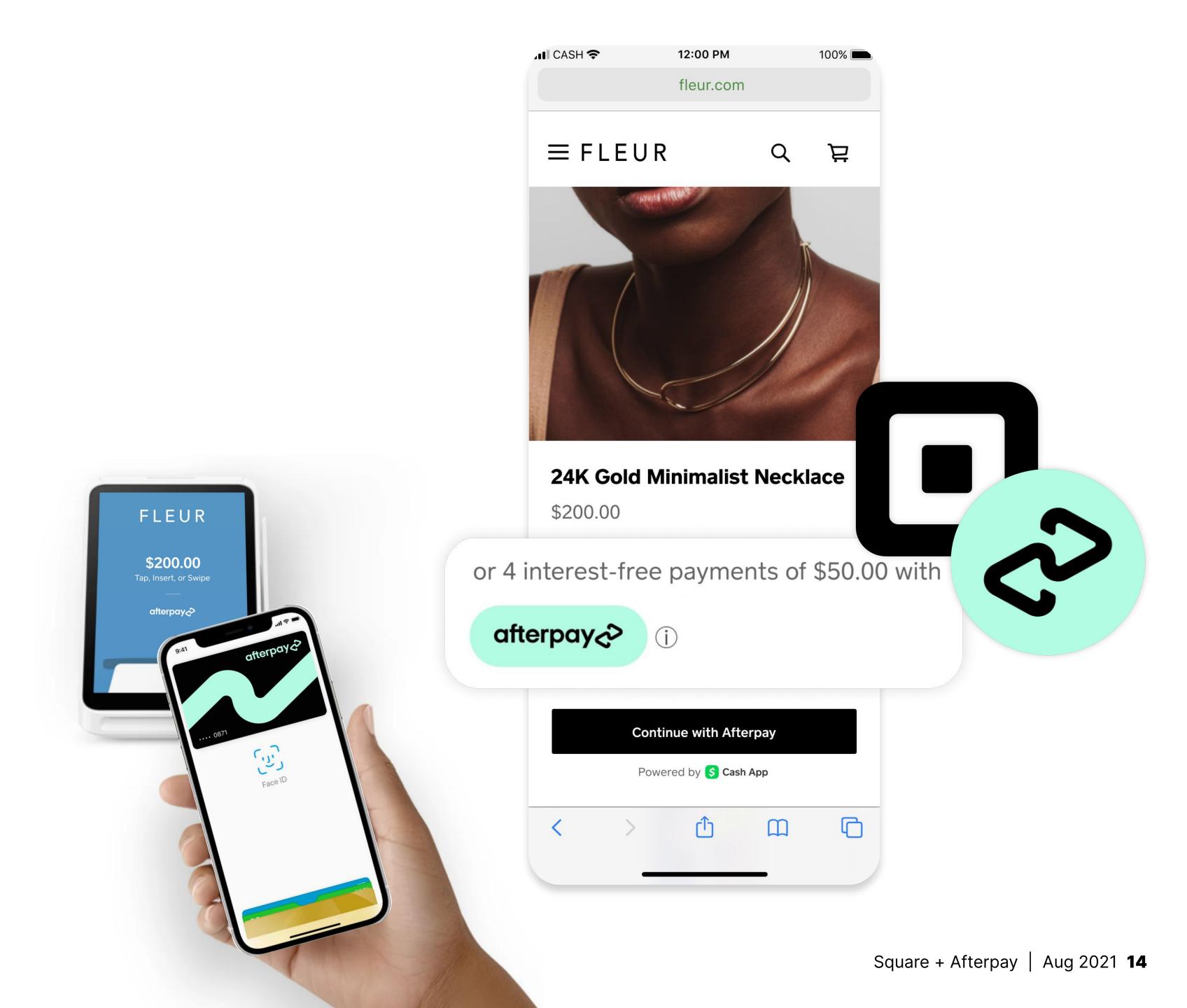
### Afterpay builds **connections between Seller and Cash App**

Afterpay will be integrated into Seller and Cash App, strengthening the connection between these ecosystems and helping drive more commerce between merchants and consumers



## Afterpay integrates into Seller

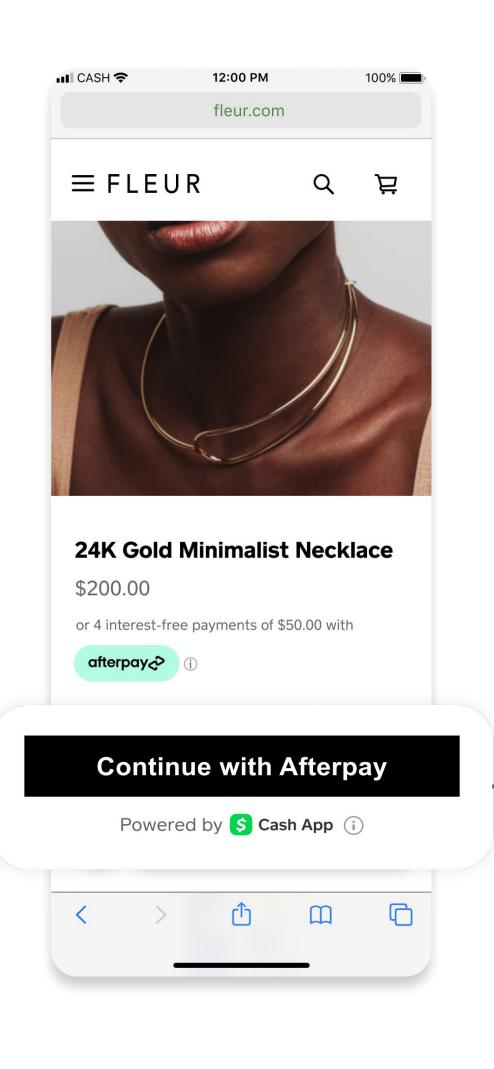
Afterpay will be integrated into Square's online and in-person checkout solutions, strengthening Square's omnichannel platform



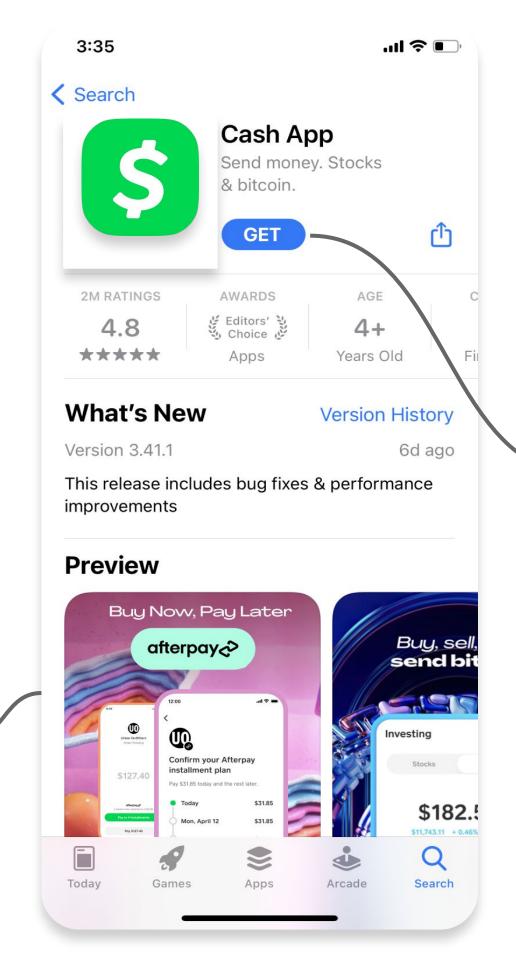
Illustrative merchant and product images pictured.

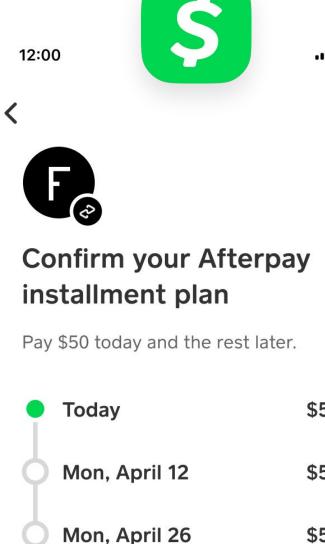
## Afterpay integrates into Cash App

Afterpay consumers will be able to manage their installments and repayments directly within Cash App, helping to drive repeat engagement



Illustrative seller and product images pictured.

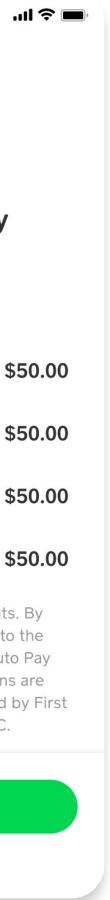




Mon, May 10 \$50.00

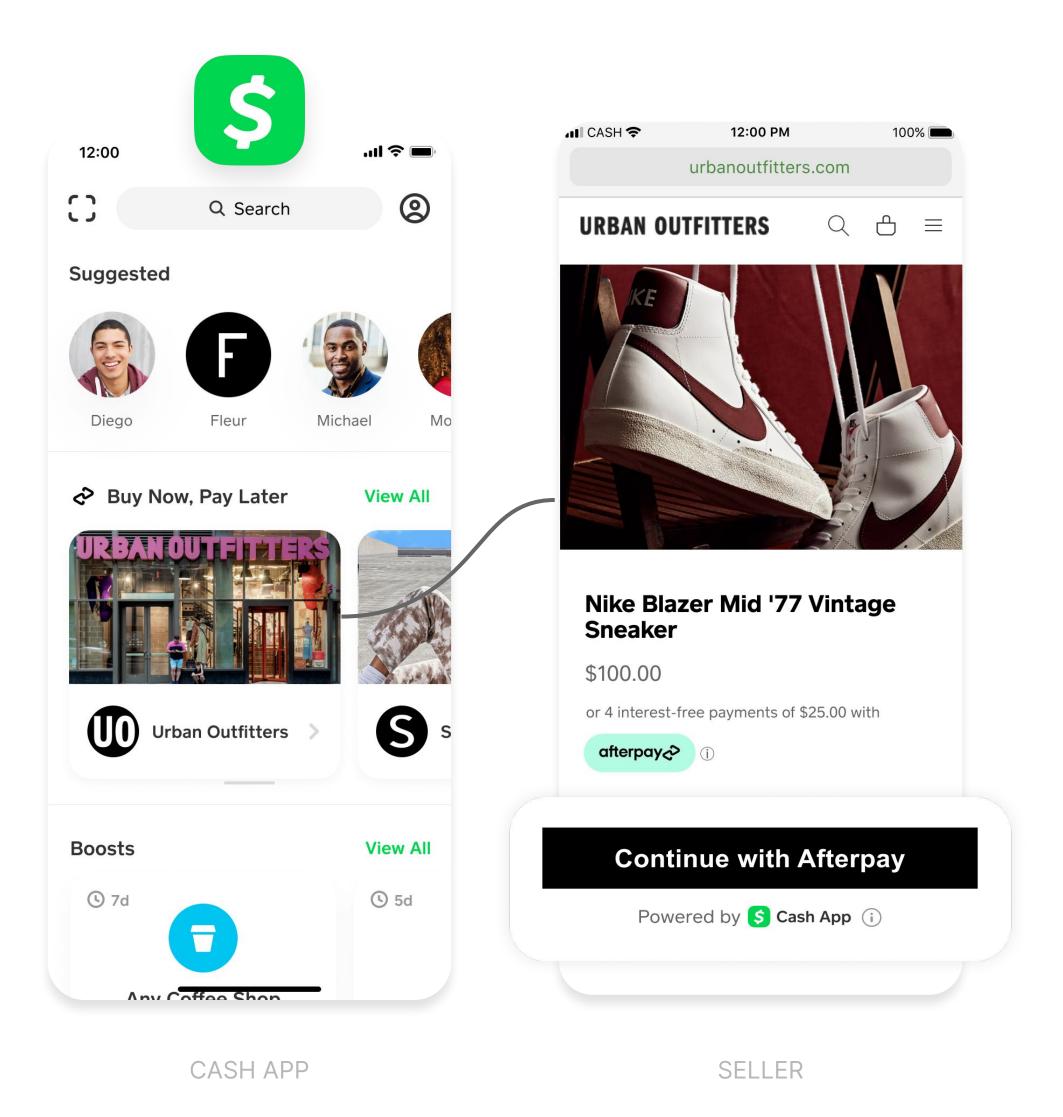
A \$5 fee may apply to late payments. By tapping "Confirm Plan", you agree to the E-Sign Consent, Privacy Notices, Auto Pay Terms, and Installment Terms. Loans are powered by Square Capital and issued by First Electronic Bank, Member FDIC.

**Confirm Plan** 



## Afterpay integrates into Cash App

Cash App will integrate commerce discovery from Afterpay App to help drive lead generation for merchants and consumer engagement

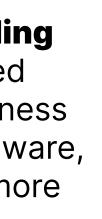


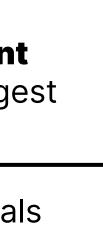
### **Square and Afterpay** combine complementary merchant ecosystems

Creates opportunities to increase Square sellers' sales and introduce new merchants to the Seller ecosystem

For further information on "GPV", "Merchants", "Enterprise merchants", and "Mid-market merchants", please see Appendix.

| ProductsBNPLPoint of Sale, Manage<br>Payments, CRM, Busin<br>Banking, Online, Hard<br>Developer Platform, mChannels\$16B of GMV (\$21B AUD)<br>>85% Online\$140B of GPV<br>~45% In-PersonSeller SizeEnterprise merchants<br>generated majority<br>of GMVMoving upmarket:<br>Mid-Market merchants<br>segment drove strong<br>GPV growth   |             |                         |   |
|--|-------------|-------------------------|---|
| ProductsBNPLPoint of Sale, Manage<br>Payments, CRM, Busin<br>Banking, Online, Hard<br>Developer Platform, mChannels\$16B of GMV (\$21B AUD)<br>>85% Online\$140B of GPV<br>~45% In-PersonSeller SizeEnterprise merchants<br>generated majority<br>of GMVMoving upmarket:<br>Mid-Market merchants<br>segment drove strong<br>GPV growthVerticalsPrimarily retailDiverse mix of vertical<br>>85% GPV from US   | (LTM) basis |                         |   |
| Channels>85% Online~45% In-PersonSeller SizeEnterprise merchants<br>generated majority<br>of GMVMoving upmarket:<br>Mid-Market merchan<br>segment drove strong<br>GPV growthVerticalsPrimarily retailDiverse mix of vertical<br>>85% GPV from US   | Products    | BNPL                    | <b>30+ products includin</b><br>Point of Sale, Manageo<br>Payments, CRM, Busine<br>Banking, Online, Hardw<br>Developer Platform, mo |
| Seller SizeEnterprise merchants<br>generated majority<br>of GMVMid-Market merchan<br>segment drove strong<br>GPV growthVerticalsPrimarily retailDiverse mix of vertical<br>>85% GPV from US  | Channels    | -                       |   |
| Securation Securation Security | Seller Size | generated majority      | Mid-Market merchant<br>segment drove stronge  |
| Geographies >85% (FPV from U.S.  | Verticals   | Primarily <b>retail</b> | <b>Diverse mix</b> of vertical  |
|  | Geographies |                         | >85% GPV from U.S.  |





### **Cash App and Afterpay** combine complementary consumer ecosystems

Creates opportunities to give Afterpay consumers access to Cash App's broad suite of financial services products, and introduces Afterpay merchants to Cash App's extensive consumer base

Cash Card monthly actives as of March 2021. Cash App transactions per month based on average transactions per month for Cash App monthly actives in the first quarter of 2021 across all products. For further information on "Consumers" and "Cash Card actives", please see Appendix.



LTM basis as of 6/30/21 unless otherwise stated **16M** Consumers



| Products             | BNPL   | P2P, Banking, Stocks,<br>Bitcoin, Taxes  |
|----------------------|--|--|
| <b>Consumer Base</b> | <b>Global</b><br>Millennial/Gen Z,<br>higher-income<br><b>Coastal U.S.</b>   | Primarily <b>U.S.</b><br>Millennial/Gen Z<br><b>South and southeast U.S.</b>   |
| Commerce             | In-app <b>shopping</b><br><b>discovery</b><br><b>\$975</b> in average GMV per<br>consumer as of FY21<br>(AUD \$1.3K) | >10M monthly<br>Cash Card actives<br>Growing Boost<br>rewards platform         |
| Engagement           | Multiple purchases<br>per month on avg, with<br><b>repeat buying</b>   | <b>18</b> transactions per month on avg for monthly actives, up <b>40%</b> YoY |

### nonth ctives,

### Afterpay expected to deliver upside to growth

|                                | Square   |  |
|--------------------------------|--|--|
| USD<br>12 months ended 6/30/21 | Unaudited financials<br>(Prepared in accordance<br>with U.S. GAAP) |  |
| Gross Profit                   | \$3.7B   |  |
| Growth YoY                     | 71%  |  |
| <b>2-year CAGR</b>             | 52%  |  |

Square financial information for 12 months ended June 30, 2021 is calculated by aggregating the financial information of the four quarters within that period, as publicly reported. Afterpay's financial statements are reported in AUD and prepared in accordance with Australian Accounting Standards and other authoritative pronouncements of the Australian Accounting Standards Board (AASB), and the Corporations Act 2001. Afterpay financial information presented above is extracted from management accounts and is unaudited. It is presented in an abbreviated form insofar as it does not include all presentation and disclosures, statements or comparative information as required by AASB. Afterpay financial information has been converted from AUD to USD using an average exchange rate for the year.

### Afterpay

Unaudited financials (Prepared in accordance with AASB)

### \$506M

96%

86%

### **Near-term financial impact**

### Growth

Accretive to gross profit growth in year one after closing, excluding synergies

### **Profitability**

Expect a modest decrease to Adjusted EBITDA margins in year one, excluding synergies, with investments behind strong unit economics and potential synergies expected to drive long-term profitable growth



Section 03

## **Transaction Summary**

### **Potential for transformative longer-term growth synergies**

Opportunity to invest behind long-term growth for Square and Afterpay across multiple strategic levers

onsumers

Expand customer base

- Strengthen Afterpay's consumer base of 16 70 million annual active Cash App custome
- Bring Afterpay's merchant base more consu through Cash App
- Reach new Cash App audiences in global ge

Strengthen products and build connections

- Add Afterpay BNPL to Cash App's ecosyste
- Integrate commerce discovery from Afterpa Cash App to drive engagement
- Afterpay consumers can receive the benefi ecosystem, including P2P, stock brokerage, Card, Boost, taxes and more



| 6 million with<br>ers                 | • | Strengthen Afterpay's merchant base with millions of Square sellers  |
|---------------------------------------|---|--|
| umers                                 | • | Attract new sellers to Square with BNPL as an acquisition tool   |
| geographies                           | • | Grow in upmarket and in new geographies together   |
| em<br>ay App into                     | • | Enable Afterpay BNPL for Square Sellers, supporting their growth through higher transaction sizes and conversion rates             |
| its of Cash App's<br>e, bitcoin, Cash | • | Introduce Seller ecosystem to Afterpay's merchants<br>Grow Afterpay's presence with SMBs, in-person<br>commerce, and new verticals |
|                                       |   |  |



### **Transaction overview**

| Strategic Rationale           | Afterpay is a category leader in th<br>financial wellbeing responsibly and<br>Square will integrate Afterpay into<br>its Seller and Cash App ecosystem                               |
|-------------------------------|--|
|                               | Together, Square and Afterpay wil behind transformative opportunitie   |
| Structure                     | Afterpay shareholders will receive<br>Afterpay ordinary share they hold<br>Transaction valued at \$29B (AUD  |
| Management &<br>Governance    | Afterpay to be integrated into Squ<br>Afterpay's Co-Founders and Co-C<br>Anthony Eisen and Nick Molnar wi<br>Grassadonia and Alyssa Henry, res<br>Square will appoint one Afterpay o |
| <b>Timing &amp; Approvals</b> | Expected to close in the first quar<br>customary for transactions of this<br>companies, receipt of required reg  |
|                               |  |

he growing BNPL opportunity, focused on helping consumers pay and manage their nd empowering merchants to grow their business.

two of its existing ecosystems, strengthening the connections between ems and unlocking cross-sell opportunities with Afterpay.

ill focus on delivering growth at scale, and intend on investing ies to drive long-term profitable growth.

e a fixed exchange ratio of 0.375 shares of Square Class A common stock for each d on the record date. Square may elect to pay 1% of total consideration in cash. (\$39B).

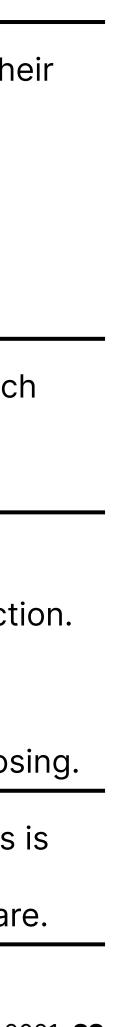
uare's Seller and Cash App ecosystems.

CEOs Anthony Eisen and Nick Molnar will join Square upon closing of the transaction.

/ill run the respective Afterpay businesses in Cash App and Seller, led by Brian espectively.

director as a member of the Square Board of Directors immediately following closing.

rter of calendar year 2022, subject to the satisfaction of conditions precedent as is s nature, including, among other things, approval by the shareholders of both gulatory approvals and no material adverse effect in relation to Afterpay or Square.



## Appendix

### **Square** Afterpay **Historical Financials**

### Square

Prepared in accordance with U.S. GAAP

| \$USD millions                                    | <b>Jul-Dec</b><br><b>2019</b><br>(FY 2H19) | <b>Jan-Jun<br/>2020</b><br>(FY 1H20) | <b>Jul-Dec</b><br><b>2020</b><br>(FY 2H20) | <b>Jan-Jun<br/>2021</b><br>(FY 1H21) | \$USD millions<br>Unaudited financials       | <b>Jul-Dec</b><br><b>2019</b><br>(FY 1H20) | <b>Jan-Jun<br/>2020</b><br>(FY 2H20) | <b>Jul-Dec</b><br><b>2020</b><br>(FY 1H21) | <b>Jan-</b><br><b>202</b><br>(FY 21 |
|---|--|--------------------------------------|--|--------------------------------------|--|--|--------------------------------------|--|-------------------------------------|
| <b>Gross Profit</b>                               | \$1,027                                    | \$1,135                              | \$1,598                                    | \$2,105                              | <b>Gross Profit</b>                          | \$113                                      | \$145                                | \$222                                      | \$28                                |
| Growth YoY  | 40%  | 32%                                  | 56%  | 85%                                  | Growth YoY                                   | 80%  | 73%                                  | 97%  | 96                                  |
| Adj. EBITDA                                       | \$250                                      | \$107                                | \$367                                      | \$596                                | EBITDA (excl.<br>Significant Items)          | \$5  | \$24                                 | \$35                                       |                                     |
| <b>Adj. EBITDA margins</b><br>(% of gross profit) | 24.3%                                      | 9.4%                                 | 23.0%                                      | 28.3%                                | <b>EBITDA margins</b><br>(% of gross profit) | 4.7%                                       | 16.7%                                | 15.6%                                      |                                     |

Square's half-year historical financial information is calculated by aggregating the quarterly results within the respective half year period. Afterpay's second half historical financial information is calculated by subtracting first half financial information from corresponding full-year financial information. Afterpay's financial statements are reported in AUD and prepared in accordance with Australian Accounting Standards and other authoritative pronouncements of the Australian Accounting Standards Board (AASB), and the Corporations Act 2001. Afterpay financial information presented above is extracted from management accounts and is unaudited. It is presented in an abbreviated form insofar as it does not include all presentation and disclosures, statements or comparative information as required by AASB. Afterpay financial information has been converted from AUD to USD using an average exchange rate for the respective half year period. The basis of calculation and the reconciliations for EBITDA (excl. Significant Items) of Afterpay are included in their public filings with the SEC and ASX, respectively. Afterpay FY 2H21 EBITDA (excl. Significant Items) was not yet available as of the date of this presentation. As shared in Afterpay's FY21 Trading Update, Net Transaction Margin (NTM) (unaudited) for FY21 is expected to be above 2%. H2 FY21 declined moderately from H1 FY21 predominantly driven by a higher contribution from international markets during the period.

### **Afterpay**

Prepared in accordance with AASB

### Jun 021 2H21) 284

6%

### **Square Financial** Reconciliation

### **Adjusted EBITDA**

| Prepared in accordance with U.S. GAAP                      | Jul-Dec 2019 | Jan-Jun 2020 | Jul-Dec 2020 | Jan-Jun 202 |
|--|--------------|--------------|--------------|-------------|
| -  | FY 2H19      | FY 1H20      | FY 2H20      | FY 1H21     |
| Net income (loss) attributable to common stockholders      | 420,337      | (117,369)    | 330,474      | 243,0       |
| Net income (loss) attributable to noncontrolling interests | _            | _            | _            | (3          |
| Net income (loss)  | 420,337      | (117,369)    | 330,474      | 242,6       |
| Share-based compensation expense                           | 157,309      | 173,483      | 224,017      | 264,9       |
| Depreciation and amortization                              | 37,844       | 41,117       | 43,095       | 57,5        |
| Interest expense, net                                      | 11,692       | 23,975       | 32,968       | 6,          |
| Other (income), net  | (12,256)     | (19,729)     | (271,996)    | (48,2       |
| Bitcoin impairment losses                                  | _            | _            | _            | 65,1        |
| Loss on disposal of property and equipment                 | 708          | 1,699        | 871          | 9           |
| Gain on sale of asset group                                | (373,445)    | _            | _            |             |
| Acquisition related and other costs                        | 2,824        | 3,580        | 3,902        | 14,3        |
| Acquired deferred revenue adjustment                       | 2,152        | 959          | 538          | 4           |
| Acquired deferred costs adjustment                         | (427)        | (236)        | (139)        | (1          |
| Provision (benefit) for income taxes                       | 3,114        | (217)        | 3,079        | (8,41       |
| Adjusted EBITDA  | 249,852      | 107,262      | 366,809      | 596,0       |



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### Definitions

SLIDE 5

**"BNPL penetration"** from CB Insights "Disrupting The \$8T Payment Card Business: The Outlook On 'Buy Now, Pay Later'" (2021).

### SLIDE 7

**"Active Merchants"** is defined as having transacted at least once in last 12 months.

**"Active Consumers"** is defined as having transacted at least once in last 12 months.

### SLIDE 8

**"GMV**" or Gross Merchandise Value is a measure of the total order value processed on the Afterpay platform.

**"GMV retention"** is calculated as the year-over-year GMV growth of a monthly seller cohort, averaged over the last twelve months. GMV retention was positive for Afterpay from FY19 through FY21 (fiscal year ending June). **"Afterpay Total Income"** or Group Total Income is derived from the difference between the consumers underlying order value (Afterpay Income), late fees (Other Income), and Pay Now Revenue.

### SLIDE 10

**Afterpay's penetration in existing markets** is calculated based on Afterpay's FY21 GMV as a percentage of eCommerce spend in its existing markets as estimated by Worldpay.

#### SLIDE 17

"**Merchants**" for Afterpay are defined as having transacted at least once in last 12 months, and for Square are defined as making more than one payment over the last four quarters.

**"Enterprise merchants"** for Afterpay are defined as merchants with more than \$100 million in overall sales, including sales outside of their GMV through Afterpay.

**"Mid-market merchants"** for Square are defined as sellers that generate more than \$500,000 in annualized GPV.

**"GPV"** refers to Seller GPV (Gross Payment Volume), which represents payment volume from Square's Seller ecosystem. Seller GPV is composed of the total dollar amount of all card payments processed by sellers using Square, net of refunds and ACH transfers, and does not include GPV from Square's Cash App ecosystem.

### SLIDE 18

**"Consumers"** for Afterpay refer to active consumers and are defined as having transacted at least once in last 12 months, and for Cash App refer to annual transacting active customers and are defined as completing at least one financial transaction using any product or service within Cash App during the last 12 months.

"Cash Card active" has at least one financial transaction using Cash Card during the specified period.

